

2020 CORPORATE GOVERNANCE

ROGERS CAPITAL CORPORATE SERVICES LIMITED - RCCS

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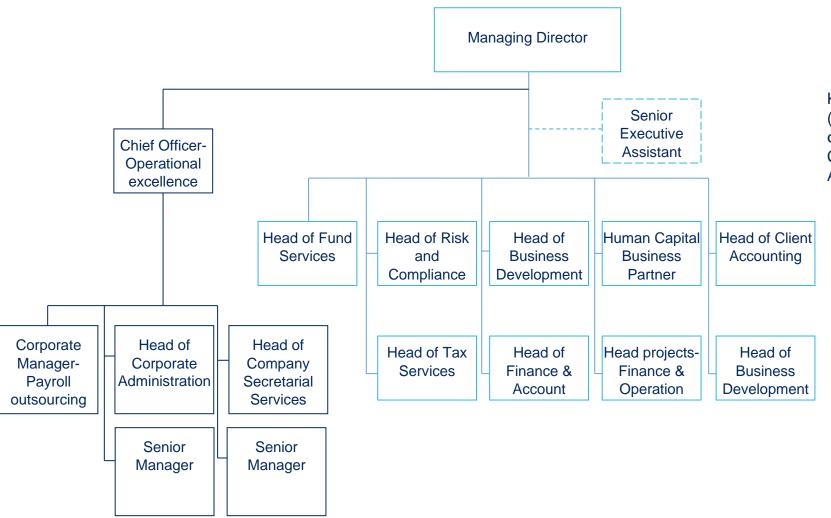
01 THE COMPANY

STATEMENT OF COMPLIANCE

STATEMENT OF COMPLIANCE

Throughout the period ended 30 June 2020 to the best of the Board's knowledge Rogers Capital Corporate Services Limited ('RCCS or the 'company') has compiled with the National Code of Corporate Governance for Mauritius (2016). RCCS has applied all of the principles set out in the Code and explained how these principles have been applied.

ORGANISATIONAL STRUCTURE



CONFIRMATION BY COMPANY SECRETARY

TO WHOM IT MAY CONCERN

Kindly note that the company Rogers Capital Corporate Services Limited (the 'company') has not adopted any constitution to date and in accordance with S41 of the Companies Act 2001 (the 'Act'), the rights, powers, duties and obligations of the Company. the Board, each director and each shareholder shall be those set out in the Act

STATEMENT OF ACCOUNTABILITY

Services offered by Rogers Capital Corporate Services Limited (either directly or through its subsidiaries)

- Corporate & Trust Services
- Fund
- Tax Specialists
- Outsourcing Services
- Advisory Services
- Captive Insurance Management
- Live and Work in Mauritius

02 THE PROCESS

APPOINTMENT OF INDENPENDENT/ NON EXECUTIVE DIRECTORS

1.APPOINTMENT

Appointment of Independent / Non-executive Director of Rogers Capital Corporate Services Limited 'RCCS' or the 'Company', either for filling up a casual vacancy or appointed as an additional director to the Board of RCCS, is carried out by way of an ordinary resolution by the shareholder(s) of the Company.

2. DUTIES

A Director will faithfully and diligently perform his/her duties under the laws of Mauritius. A comprehensive induction pack is forwarded to newly appointed director.

3. BENEFITS

As a principle, the Executive and Non-Executive Directors of the Company who are employed by either the Rogers Group or the ENL Group are not entitled to any

Directors' fees. For the financial year ended 30 June 2020, save for independent director none of the directors perceived a fee for serving on the Board.

4. TIME COMMITMENT

Time commitment of two to four hours per board meeting.

Each Director is expected to spend adequate time reading the Board pack ahead of each meeting.

Each director is expected to consult with the Chairman before accepting additional commitments that might affect the time, he is able to devote to the role as [an independent / a non-executive] director other Company

5. OUTSIDE INTERESTS

A director who has business interests other than those of the Company must declare any conflicts that are apparent at the present meeting.

In the event that director becomes aware of any potential conflicts of interest, these should be disclosed to the Chairman and Company Secretary of RCCS as soon as possible.

6. CONFIDENTIALITY

All information acquired during appointment as a director is confidential to the

Company and should not be released either during appointment or following termination, to third parties without prior clearance from the Chairman.

7. INDEMNITIES AND INSURANCE

A directors' and officers' liability cover is in place at the level of the ultimate holding company, Rogers & Company Ltd, covering all subsidiaries of the later including RCCS. The policy provides cover for the risks arising out of the acts or omissions of the Directors and Officers of the Company. Fraudulent, malicious or willful acts or omissions are excluded in the insurance policy.

8. DATA PROTECTION

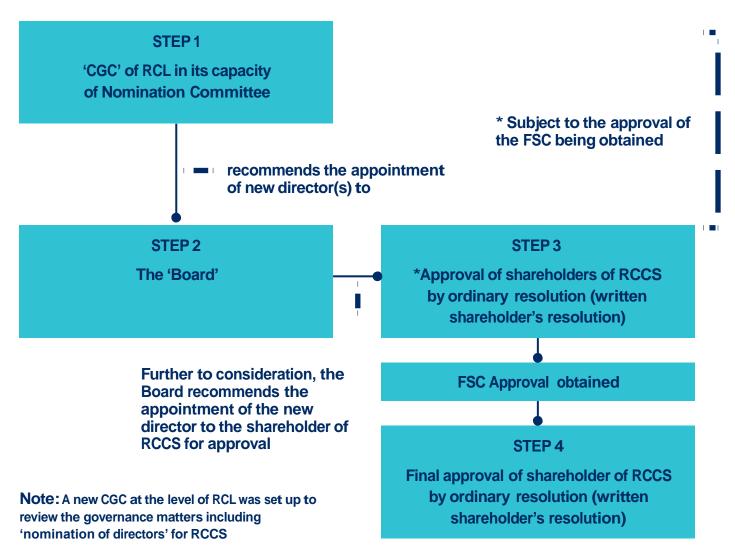
Director consent to the Company for holding and processing information on self for legal, administrative and management purposes and in particular for the processing of any sensitive personal data (as defined in The Data Protection Act 2017).

NOMINATION PROCESS

Whereas:

- 1) 'RCCS' means Rogers Capital Corporate Services Limited;
- 2) 'RCL' means Rogers Capital Ltd;
- 3) 'CGC' means Corporate Governance Committee;
- 4) 'Board' means board of directors of RCCS; and
- 5) FSC means the Financial Services Commission.

Nomination Process AS IS:



INTERNAL AUDIT

The internal audit function is outsourced to the Risk Management & Audit Department of Rogers, an independent function operating within a framework which audits the adherence of processes and controls to the policies and guidelines of Rogers where applicable, and those specific to the Company, where applicable. Details of the audit team can be assessed on the following link: https://www.rogers.mu/content/internal-audit

COMMITTEES

Details of the Governance Committees can be assessed on the following link: https://www.rogerscapital.mu/wp-content/uploads/2020/11/Corporate-Governance-Committee.pdf

POSITION STATMENTS AND PROFILES

POSITION STATEMENT OF CHAIRPERSON

1.0 MEETINGS

- 1.1 Chairs effectively board and shareholder meetings and encourages attendance at such meetings.
- 1.2 Organises regular and frequent board meetings.
- 1.3 Agrees the Board agenda with the MD and Company Secretary, which addresses current and forward concerns of the business as well as strategic matters.
- 1.4 Ascertains the Board's committees are properly structured, mandated and composed.
- 1.5 Ensures that directors receive accurate, timely and clear information to enable the Board to take sound decisions, monitors effectively and provides advice to promote the success of the organisation.
- 1.6 Encourages effective discussion on complex or contentious issues at board meetings.
- 1.7 Ascertains that the decisions taken by the Board are executed.
- 1.8 Promotes constructive relations between the executive and non-executive directors.

2.0. INDUCTION, DEVELOPMENT, SUCCESSION AND PERFORMANCE EVALUATION

- 2.1 Ascertains that new directors receive a formal induction programme.
- 2.2 Identifies the development needs of directors and procures that adequate training facilities are provided.
- 2.3 Enhances directors' confidence and encourages them to speak up and make an active contribution at meetings.

- 2.4 Oversees a formal succession plan for the Board, MD and certain senior management appointments such as the Chief Finance Officer.
- 2.5 Procures that the performance of the Board and its committees is evaluated periodically and acts on any weaknesses identified. Where appropriate, through the Nomination Committee, revisits the composition of the Board.

3.0. RELATIONS WITH SHAREHOLDERS

3.1 Ensures effective communication with shareholders to understand their issues and concerns.

4.0. OTHER MATTERS

- 4.1 Sets the ethical tone for the Board and the Company.
- 4.2 Holds regular briefings with the MD, the Company Secretary, and members of the executive management as appropriate, to ensure that he is fully informed about all issues on which the Board will have to make a decision.
- 4.3 With the Nomination Committee, initiates change and plans succession in Board appointments (except that of a successor as Chairman) subject to Board and shareholders' approval.
- 4.4 Ensures an appropriate balance is maintained between the interests of shareholders and other stakeholders (employees, customers, suppliers and the community).
- 4.5 Ensures the long-term sustainability of the business.

Builds and maintains stakeholders trust and confidence in the Company and in conjunction with the MD, represents the Company to key stakeholders.

POSITION STATEMENT OF COMPANY SECRETARY

- 1. Ensures that the organisation complies with its constitutive documents and all relevant statutory and regulatory requirements, Code of Ethics and internal policies approved by the Board;
- 2. Guides the Board on how its responsibilities should be properly discharged in the best interests of the organisation:
- 3. Develops the agenda of the Board and Committee meetings, as well as Notice of Annual Meeting of Shareholders, in consultation with the Chairman and the MD;
- 4. Circulates agendas and any supporting papers as part of a Board pack in good time to the Board and its committees:
- 5. Ascertains that quorum of meetings is present;
- 6. Takes minutes of Board and Committee meetings (if any) and circulating the draft minutes in a timely manner to all relevant members;
- 7. Ensures that meetings and resolutions of the Board and Annual Meeting of Shareholders are properly convened, held and passed in accordance with the Company's constitutive documents as well as relevant statutory and regulatory requirements;
- 8. Maintains interests register, conflict of interest register and related party transactions register;
- 9. Ensures that the procedure for the appointment of directors is properly carried out;
- 10. Assists in the proper induction of directors and assess the specific training needs of directors/executive management;
- 11. Provides comprehensive practical support and guidance to directors;

- 12. Devises relevant timelines, checklists and any compliance documents with regard to ad-hoc projects of the organisation;
- 13. Liaises with relevant regulatory bodies as and when required;
- 14. Drafts reports as required by law, including corporate governance report to include in the Annual Report of the organisation; and
- 15. Communicates with shareholder(s) and ensure that due regard is paid to their interests.

PROFILE OF DIRECTORS



AH CHING, Cheong Shaow Woo Non-Executive Director (Born in 1967)

Appointed on February 02, 2017

SKILLS

- Board Matters
- Accounting Skills
- Business Skills
- Financial Skills
- Financial Reporting Skills
- Entrepreneurial Skills
- Risk and Audit
- Strategic Dimension
- Knowledge of FinTech Business
- International Exposure

QUALIFICATIONS

- Member of the Chartered Institute of Management Accountants (CIMA)
- Member of the Chartered Institute of Bankers UK (ACIB)

Continuing Professional Development



BHOYROO, Mohammad Yashinn Non-Executive Director

(Born in 1971)

Appointed on May 13, 2019

SKILLS

- Board Matters
- Accounting Skills
- Business Skills
- Financial Skills
- Financial Reporting Skills
- Risk and Audit
- Strategic Dimension
- Knowledge of Fintech Business
- International Exposure
- Taxation

QUALIFICATIONS

- Diplome Comptable d'Universite (Institut des Techniques Economiques et Comptables, Toulouse)
- Diplome d'Etudes Superieures Comptables et Financieres (Institut des Techniques Economiques et Comptables, Toulouse)



CHUNG TICK KAN, Georges
Non-Executive Director
(Born in 1951)

Appointed on September 27, 2005

SKILLS

- Board Matters
- Business Skills
- Financial Skills
- HR Skills
- Entrepreneurial Skills
- Sports Governance
- Strategic Dimension
- Knowledge of FinTech Business

QUALIFICATIONS

Master in Economics

Continuing Professional Development

Sensitise on KPIs



CORNEILLET, Virginie Anne Non-Executive Director (Born in 1972)

Appointed on June 13, 2016

SKILLS

- Board Matters
- Governance Skills
- HR Skills
- Legal Skills
- Communication Skills

QUALIFICATIONS

Maitrise en Droit des Affaires, Université Paris V (France)

- Competition Law Seminar
- The National Code of Corporate Governance for Mauritius (2016)
- Cybersecurity Workshops
- Data Privacy Seminar



ESPITALIER-NOEL, Marie Hector Philippe Chairman & Non-Executive Director (Born in 1965)

Appointed on May 29, 2015

SKILLS

- Board Matters
- Business Skills
- Governance Skills
- Financial Skills
- HR Skills
- Communication Skills
- Entrepreneurial Skills
- Risk and Audit
- Strategic Dimension
- Knowledge of FinTech Business
- International Exposure
- Actuarial Skills
- Taxation

QUALIFICATIONS

- BSc in Agricultural Economics (University of Natal, South Africa)
- MBA (London Business School)

Continuing Professional Development

• Workers' Right Act – March 2020



JINGREE, Jayechund Non-Executive Director (Born in 1947)

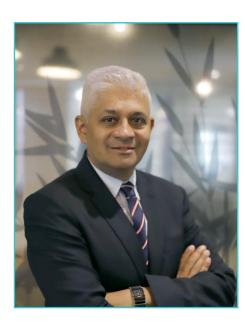
Appointed on February 27, 1993

SKILLS

- Board Matters
- Business Skills
- Financial Skills
- HR Skills
- Entrepreneurial Skills
- Strategic Dimension
- Knowledge of Fintech Business

QUALIFICATIONS

- Fellow of the Institute of Chartered Accountants of Ireland.
- Society of Trust and Estate Practitioners



NATHOO, Roshan Executive Director (Born in 1970)

Appointed on February 08, 2019

SKILLS

- Board Matters
- Accounting Skills
- Business Skills
- Governance Skills
- Financial Skills
- HR Skills
- Communication Skills
- Entrepreneurial Skills
- Risk and Audit
- Strategic Dimension
- International Exposure
- Taxation

QUALIFICATIONS

- Fellow, of the Association of Chartered Certified Accountants (FCCA)
- Member of the Chartered Institute of Management Accountants (ACMA)
- Member of the Society of Trust and Estate Practitioners (TEP)

- Competition Law Seminar
- AML/CFT Training organised by Compliance Officer of Rogers Capital - Corporate
- Presentations on Customer Centricity, Behavioural Patterns, and Taxation in 2018 and 2019



NDJEMBA ABESSOLO, Jean Paul Independent Director (Born in 1974)

Appointed on July 01, 2019

SKILLS

- Accounting/Financial
- Internal Audit and Risk Management
- Board Matters
- Communication Skills
- Entrepreneurial Skills
- Knowledge of Fintech business
- International Exposure
- Taxation
- Strategic
- Banking
- Managerial Experience
- Leadership

EXPERIENCE

- He is the current Partner and Managing Director of Matha Capital Cote d'Ivoire;
- He was Executive Director and Country Head of Global Banking for Standard Chartered Bank Cote d'Ivoire, overseeing Corporate, Investment and Institutional Banking, Treasury and Transaction Banking; In addition, he held senior positions in Banking in Cameroon, Singapore, Vietnam and Mauritius.
- Graduated from The George Washington University with degrees in Finance and Economics;
- Solid experience in many areas of Banking including Corporate and Investment Banking, Financial Markets, Transaction Banking and Governance;



RUHEE, Ashley Coomar Director and Chief Executive Officer – Fin Tech (Born in 1977)

Appointed on August 22, 2019

SKILLS

- Board Matters
- Accounting Skills
- Business Skills
- Financial Skills
- HR Skills
- Communication Skills
- Entrepreneurial Skills
- Strategic Dimension
- Knowledge of Fintech Business
- International Exposure

QUALIFICATIONS

- First Degree Mathematics and Physics (Faculté des Sciences de Luminy, Marseilles)
- Masters In Engineering Automatic Control, Electronics and Computer Engineering with specialisation in Real Time Engineering and Systems (Institut National des Sciences Appliquées, Toulouse)
- Executive education programmes at London Business School, INSEAD and IMD

PROFILE OF COMPANY SECRETARIES



AH-LIN, Sharon
Company Secretary
(Born in 1980)

Appointed on 04 October 2018

SKILLS

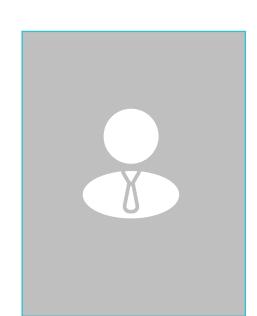
- Board Matters
- Company Secretarial, Governance and Compliance Skills
- Business Skills
- HR Skills
- Communication Skills
- Entrepreneurial Skills
- Strategic Dimension
 Knowledge of Fintech, Hospitality, Logistics and Property businesses

QUALIFICATIONS

- BA (Hons) Business Law and International Business (University of North London)
- Chartered Secretary, ACIS (ICSA: The Governance Institute)

Continuing Professional Development

- New Workers' Rights Act 2019 by Juristconsult Chambers
- Continuous Professional Development courses with ICSA: The Governance Institute



SEEPURSAUND, Kunal Company Secretary

(Born in 1982)

Appointed on March 08, 2017

SKILLS

- Board Matters
- Governance Skills
- Company Secretarial Skills
- HR Skills
- Legal Skills
- Knowledge of Fintech, Hospitality, Logistics and Property businesses

QUALIFICATIONS

LLB and Barrister-at-law (Mauritius)

- New Workers' Rights Act 2019 by Juristconsult Chambers
- Continuous Professional Development courses with ICSA: The Governance Institute

04 OTHERS

CODES OF ETHICS

As a subsidiary of Rogers & Co, Rogers Capital Corporate Services Ltd has adopted the Code of Ethics of Rogers & Co. The said document can be accessed on the following link:

https://www.rogers.mu/content/policies

WHISTLE BLOWING POLICY

Refer to Malpractice Reporting Policy of Rogers & Co.: https://www.rogers.mu/content/policies

INFORMATION TECHNOLOGY POLICY

1.OVERVIEW

The purpose of this policy is to establish acceptable and unacceptable use of electronic devices and network resources at RCCS in conjunction with its established culture of ethical and lawful behaviour, openness, trust and integrity.

RCCS provides computer devices, networks, and other electronic information systems to meet missions, goals, and initiatives and must manage them responsibly to maintain the confidentiality, integrity, and availability of its information assets. This policy requires the users of information assets to comply with company policies and protects the company against damaging legal issues.

2.SCOPE

All employees, contractors, consultants, temporary and other workers at RCCS, including all personnel affiliated with third parties must adhere to this policy. This policy applies to information assets owned or leased by RCCS, or to devices that connect to RCCS network or reside at a RCCS site.

3. POLICY STATEMENT

3.1 General Requirements

All employees, contractors, consultants, temporary and other workers at RCCS are responsible for exercising good judgment regarding appropriate use of RCCS resources in accordance with RCCS policies, standards, and guidelines. RCCS resources may not be used for any unlawful or prohibited purpose.

For security, compliance, and maintenance purposes, authorized personnel may monitor and audit equipment, systems, and network traffic per the Audit Policy. Devices that inter- fere with other devices or users on the RCCS network may be disconnected. Information Security prohibits actively blocking authorized audit scans. Firewalls and other blocking technologies must permit access to the scan source

3.2 Systems Accounts

- Responsible for the security of data, accounts, and systems under your control.
- Keep passwords secure and do not share account or password information with anyone, including other personnel, family, or friends.
- Providing access to another individual, either deliberately or through failure to secure its access, is a violation of this policy.
- Maintain system-level and user-level passwords in accordance with the Password Policy.
- Ensure through legal or technical means that proprietary information remains within the control of RCCS at all times.
- Conducting RCCS business that results in the storage of proprietary information on person- al
 or non-RCCS controlled environments, including devices maintained by a third party with
 whom RCCS does not have a contractual agreement, is prohibited. This specifically prohibits
 the use of an e-mail account that is not provided by RCCS, or its customer and partners, for
 company business.

3.3 Computing Assets

- Ensuring the protection of assigned RCCS assets that include the use of computer cable locks and other security devices.
- Laptops left at RCCS overnight must be properly secured or placed in a locked drawer or cabinet. Promptly report any theft of RCCS assets to the IT Team Leader.
- All PCs, PDAs, laptops, and workstations must be secured with a password-protected screensaver with the automatic activation feature set to 10 minutes or less. You must lock the screen or log off when the device is unattended.

3.4 Network Use

- You are responsible for the security and appropriate use of RCCS network resources under your control. Using RCCS resources for the following is strictly prohibited:
 - ➤ Causing a security breach to either RCCS or other network resources, including, but not limited to, accessing data, servers, or accounts to which you are not authorized; circumventing user authentication on any device; or sniffing network traffic.

- ➤ Causing a disruption of service to either RCCS or other network resources, including, but not limited to, packet spoofing, denial of service, heap or buffer overflows, and forged routing in- formation for malicious purposes.
- ➤ Violating copyright law, including, but not limited to, illegally duplicating or transmitting copy- righted pictures, music, video, and software.
- > Exporting or importing software, technical information, encryption software, or technology in violation of international control laws.
- ➤ Use of the Internet or RCCS network that violates RCCS policies, or local laws.
- Intentionally introducing malicious code, including, but not limited to, viruses, worms, Trojan horses, e-mail bombs, spyware, adware, and key-loggers.
- ➤ Port scanning or security scanning on a production network unless authorized in advance by
- ➤ Information Security Officer.

3.5 Electronic Communication

- The following are strictly prohibited:
- Inappropriate use of communication vehicles and equipment, including, but not limited to supporting illegal activities, and procuring or transmitting material that violates RCCS policies against harassment or the safeguarding of confidential or proprietary information.
- Sending Spam via e-mail, text messages, pages, instant messages, voice mail, or other forms of electronic communication.